Chapter 8 Exam – Stakeholder

Question 1 (Question ID: 759)

The project manager facilitating a design team's meetings spends much of each session enforcing time limits and redirecting side conversations, and meetings still run long. What should the project manager do?

A. Make all participants responsible for enforcing the meeting rules, not just the facilitator.

B. Reduce the meeting agenda to one topic so there is less to manage in each session.

C. Stop enforcing time limits and let discussions run their natural course to completion.

D. Assign a senior team member to take over facilitation so rules are enforced with more authority.

Question 2 (Question ID: 760)

Midway through a hybrid project, the project manager discovers a regional operations manager who was never added to the stakeholder register but who will approve the final rollout. What should the project manager do first?

A. Proceed with rollout since the scope has already been approved by other stakeholders.

B. Add the manager to the stakeholder register and analyze their power, interest, and influence now.

C. Wait until the next planned stakeholder review to update the register.

D. Ask the sponsor to formally exclude the manager from approval authority.

Question 3 (Question ID: 761)

A project delivers its full scope on time and on budget, but stakeholders report they cannot actually use or adopt what was built. What does this best illustrate?

A. The stakeholder register was never created.

B. Outputs were delivered, but value was not, since value depends on stakeholders being able to use and benefit from the result.

C. The project's scope baseline was set too low.

D. The project's schedule performance index was miscalculated.

Question 4 (Question ID: 783)

Stakeholders on a distributed agile team's project frequently message team members during the day to ask which features are in progress and what is blocking them. The interruptions are slowing the work. What should the project manager do?

A. Assign one team member to answer stakeholder questions each day on a rotating basis.

B. Send stakeholders a detailed daily email summarizing each team member's current work.

C. Ask stakeholders to hold their questions for the iteration review at the end of each iteration.

D. Set up a digital information radiator that stakeholders can view at any time.

Question 5 (Question ID: 784)

A project manager is designing a virtual team room for a hybrid project. Circle the letter of the area on the whiteboard that will be most important for the team.

Areas shown on the whiteboard:

- A
- B
- C
- D

